

103<sup>rd</sup> UIA Council Session  
Istanbul (Turkey): 10 July 2005

English (Original: French)  
Distribution: UIA Council & Sections

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Paris, 19 September 2005

FT/103° Session



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## PARTICIPANTS

### Present :

#### Bureau Members:

Mssrs. Gaétan Siew (Mauritius)	President
Jaime Lerner (Brazil)	UIA Past President
Jordi Farrando (Spain)	UIA Secretary General
Donald J. Hackl (USA)	UIA Treasurer
Mrs. Louise Cox (Australia)	1st Vice-President – UIA Region IV
Mssrs Martin Drahovsky (Slovakia)	2nd Vice-President – UIA Region II
Giancarlo Ius (Italy)	Vice-President – UIA Region I
Mauricio Rivero Borrell (Mexico)	Vice-President – UIA Region III
Seif Al Naga (Egypt)	Vice-President – UIA Region V

#### Councillors Region I

Mrs Nina Nedelykov (Germany)  
Mssrs Jack Pringle (United Kingdom)  
Jean-François Quelderie (France)  
Luut Rienks (Netherlands)

#### Councillors Region II

Mssrs Andrei Kaftanov (Russia)  
Tomaz Kancler (Slovenia)  
Suha Ozkan (Turkey)  
Mrs Elisabeth Siola (Greece)

#### Councillors Region III

Mssrs James Scheeler (USA)  
German Suarez Betancourt (Colombia)  
Mrs *Maria Eugenia VEGA (Costa Rica), deputy for José Soto Pacheco*

#### Councillors Region IV

Mssrs Sung Jung Chough (Rep. of Korea)  
Kazuo Iwamura (Japan)  
Joseph Kwan (Hong-Kong)  
Chunhua Song (P. Rep. of China)

#### Councillors Region V

Mrs Patricia M. Emmett (South Africa)  
Mrs Laurence Ngosso (Cameroon)  
Mssrs Francis Sossah (Côte d'Ivoire)  
Donald Nwandu (Nigeria)

Also present were:

Mssrs Jai Rattan Bhalla (India)	UIA Past President
Rod Hackney (United Kingdom)	UIA Past President
Olufemi Majekodunmi (Nigeria)	UIA Past President
Vassilis Sgoutas (Greece)	UIA Past President
Sefik Onat (Turkey)	Administrator of UIA Istanbul 2005 Congress
Mrs Francine Troupillon (France)	UIA Director of Administration

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## OPENING SESSION

G. Siew once again thanked the Turkish Chamber of Architects for the organisation and excellent running of the Istanbul congress.

Besides, G. Siew expressed his thanks to Jaime Lerner for the work he had done in the course of his term of office as UIA President, and welcomed the new members, elected that day, during the Assembly that had just ended. He said he hoped that this new Council would respond in the best possible way to the expectations and hopes of all the Union's Member Sections.

### POINT 1 ON THE AGENDA

#### **1. ADOPTION OF THE AGENDA OF THE 103<sup>rd</sup> SESSION OF COUNCIL**

After G. Siew had invited the participants to examine the agenda for this session prepared by the Director of Administration, he proposed the addition, immediately after point 1, of a point concerning the « Respective roles of members of Bureau and Council».

J. Farrando said that he would like to extend the content of point 2 of the agenda, to include a discussion on matters related to Bureau and Council meetings.

J. F. Quelderie having requested that a point be devoted to the subject of the UIA headquarters in Paris, G. Siew proposed it be included under miscellaneous questions.

<p><b>Resolution N° 1</b>  <b>With the proposed amendments, the agenda was adopted.</b></p>
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### POINT 2 ON THE AGENDA

#### **2. NOMINATIONS**

##### **2.1 FIRST & SECOND VICE-PRESIDENTS**

On a proposal put forward by G. Siew,

<p><b>Resolution N° 2</b>  <b>Council approved the nomination of Louise Cox as 1<sup>st</sup> Vice-President, and of Martin Drahovsky as 2<sup>nd</sup> Vice-President.</b></p>
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##### **2.2 DIRECTORS OF COMMISSIONS**

On a proposal put forward by G. Siew,

<p><b>Resolution N° 3</b>  <b>Council approved the confirmation of the Directors of the 3 UIA Commissions, as follows:</b></p> <ul style="list-style-type: none"> <li>• <b>Professional practice: Russell Keune and Anzhi Xu</b></li> <li>• <b>Architectural education: Fernando Ramos</b></li> <li>• <b>International competitions: Wolf Tochtermann.</b></li> </ul>
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## 2.3 DIRECTORS OF THE VARIOUS COMMITTEES

### Resolution N° 4

Council approved the following proposals presented by G. Siew:

- a. **Vision & Strategy Committee (which must now enter its execution phase and prepare for the implementation of its work from 2008):** Council members should, in consultation with their Sections, make proposals to the Secretary General for the designation of the future Director, because this committee was chaired by G. Siew who considers, that as President of the UIA, he should relinquish this position.
- b. **Committee in charge of a communication plan and strategy for the Union: the Secretary General, J. Farrando will assume this responsibility and present the composition of the Committee to the Bureau, before the end of 2005**
- c. **Finance Committee (will try to find solutions to improve finances): in agreement with the Treasurer D. Hackl, G. Ius will take responsibility for this Committee. The latter, in agreement with D. Hackl, will set up the committee with which he will work and propose a schedule and detailed objectives for the work to be carried out until 2008.**

After J. Lerner had mentioned the existence of a Committee in charge of the co-ordination of the continuing education programme (CPD), G. Siew said that in accordance with Assembly discussions, the composition of this Committee should be extended to ensure regional representation. On a proposal from G. Siew,

### Resolution N° 5

Council approved the following composition of the JOC (Joint Oversight Committee):

- **Representatives of the two Sections responsible for setting up the UIA continuing education system, that is to say Spain and the USA**
- **the UIA Secretary General**
- **the UIA Treasurer**
- **a representative of each Region to be proposed by the Vice-Presidents to ensure an equitable geographic representation within this Committee.**

## POINT 3 ON THE AGENDA

### 3. DEFINITION OF THE ROLE OF THE BUREAU AND COUNCIL MEMBERS

To permit all newly elected Bureau and Council members to be fully informed of their responsibilities, G. Siew described the role of each, to ensure that all would assume their responsibilities and work together as a team with a common objective.

1. The President: he should guarantee international representation with the aim of signing a maximum number of agreements with different international organisations (Unesco, Habitat, etc...). He should follow through these relations with the highest level interlocutors within these bodies, but he should also represent the Union, whenever possible, if and when Member Sections request or require it.
2. The Secretary General: in addition to his regular work connected with General Secretariat activities, he will be responsible for communication and co-ordination of the Work Programmes that ought, in general, be open not only to architects, but also to other professionals and institutions dealing with the same themes. The Secretary General is therefore responsible for Communication, Work Programmes, and these matters should be dealt with in co-operation with the Finance Committee.
3. The Treasurer: his duties are known as they are laid down in the Statutes and By-laws. He will also work with the Finance Committee on matters such as membership fee calculation or questions suggested by him.

4. The five Vice-Presidents: they should work in three specific directions, that is:
- The growth and inclusion, by every possible means, of all the countries in each Region within the UIA.
  - Develop relations with regional organisations (ACE, ACCEE, FPAA, ARCASIA and AUA) with the aim of avoiding waste of energy and means and the dispersion of resources, which are provoked by the duplication of activities. The convergence of objectives must be sought at all costs.
  - Co-operation between the five UIA Regions. It is, in fact, important that joint projects be developed as a means of avoiding isolation between Regions. This co-operation between Regions should be with the idea of solidarity, which would permit a Region I Section, for example, to set up one or more projects with a Region V Section. Such «twinning» between Sections of different Regions would allow for the organisation of numerous joint ventures around the world.
5. Council Members: support the Vice-Presidents in their actions for increased membership and the inclusion of the largest possible number of architects in the Union by increasing the number of member countries. Regions should be divided or subdivided between the four members of Council so that UIA representation will be organised in relation to the geography and the languages spoken but, above all, with a view to greater efficiency and performance over a maximum of the world's territory.

Besides, Council Members should have an extended role in relation to their specialisation in fields corresponding to subjects treated by the UIA (education, practice, heritage, habitat, public health, etc...).

6. Past Presidents possess a wealth of experience resulting from long years of service. They are the memory of the UIA, and for recently elected members who do not really know the UIA and its history, the Past Presidents should be their inspiration. Past Presidents could participate in some Committee and certain actions to which they could bring a specific contribution.

#### POINT 4 ON THE AGENDA

##### **4. FUTURE BUREAU AND COUNCIL MEETINGS**

Referring to the points raised by the President G. Siew, J. Farrando stressed that each member of the Bureau and Council would have precise functions and should be involved in the Union's activities. He said that with regard to the committees cited by the President, that is, the one in charge of Communication, and that on Finances, the Vice-Presidents should, in agreement with the Council members of their Region, submit proposals for nominations, as soon as possible, so that the composition of these Committees can be presented to Council, at its next meeting, for immediate approval.

J. Farrando pointed out the existence of working rules for the Council, approved in the course of the 102<sup>nd</sup> session, that should be respected during the next meetings of Council.

J. Farrando drew attention to a number of principles included in these regulations:

- Council will meet twice a year and between Council meetings, a Bureau meeting will be held.
- Council meetings should be held in each of the Union's 5 Regions in turn, so that the elected representatives of the UIA have a closer knowledge of the realities of each Region and, consequently, it would be opportune that these sessions be organised in conjunction with regional/national/municipal architectural events
- In the case of the UIA Section in the host country being unable to cover the expenses incurred in organising a session of Council, all the Sections of the Region could contribute to financing the event.

J. Farrando explained that the working regulations for Council stipulate that a meeting of Council should be held in the city that will host the next Congress approximately 18 months before the opening of the latter. Thus, the city of Torino should host the Council early 2007 and this meeting will thus cover the need for a session in Region I for 2005/2008 period. Concerning the other Regions, the dates and exact venues should be decided upon.

With regard to the agenda for Council sessions, J. Farrando pointed out that the norms make provision for all Sections as well as Bureau and Council members to be invited to make suggestions. Such suggestions should reach the UIA General Secretariat at least 60 days before the session, to ensure that the agenda is ready within the statutory delays and sent out 30 days before the meeting.

J. Farrando added that while these norms apply only to Council, he would like the 3 permanent Commissions and the Committees, such as those in charge of Communication, Finances and also Vision and Strategy, to hold regular and periodic meetings, planned in advance and not simply improvised. The Directors of these working bodies should adapt the schedule of these meetings to that of the Council meetings.

Furthermore, J. Farrando explained the manner in which the reports by Council members, Directors of Commissions and Directors of Committees should be presented. These reports should cover three aspects:

- information on what has taken place and drawing attention to lacuna that are relevant to Council.
- points for reflection concerning proposals to be made to Council (with a view to Council's setting up a policy strategy)
- written proposals addressed to Council (to be sent to the General Secretariat 45 days before a session of Council, to be diffused 30 days prior to that session in order that all participants have time to examine them and be in a position to take a stand during the discussion).

J. Farrando added that a meeting of the Bureau should be held in the three months following the present Council meeting in Istanbul, and that a Council meeting should be held within the next six months; for that reason he invited Bureau and Council members to examine the possibilities there may be in each of the Regions to host these up-coming meetings.

G. Siew pointed out that the working rules for sessions of Council, adopted by the 102<sup>nd</sup> Council session would be diffused shortly to all members of Council. He added that since these rules make provision for a parliamentary officer, whose mission will be to oversee the smooth running of meetings, this nomination needs to be made immediately.

On the proposal of G. Siew,

**Resolution N° 6**  
**Council approved Martin Drahovsky's nomination to assume the responsibility of parliamentary officer for Bureau and Council meetings.**

D. Hackl pointed out that in the past, the Bureau and Council had always met in countries wishing to invite them, and in relation to the invitations received from UIA Member Sections. Effectively, in most cases, the inviting Sections had wished to associate the UIA Bureau or Council with national or local events.

With regard to the proposals made by J. Farrando, concerning the dates for Council meetings, D. Hackl felt that it was not unlikely that problems would arise in matching these dates with dates proposed by UIA Member Sections in relation to events in their countries. Consequently, he suggested that a system be set up to allow for Council meetings to be held in the five Regions, corresponding to President G. Siew's wish « to include and associate» all the architects in the world in UIA actions.

While stressing the fact that certain Regions could meet with more difficulties than others in complying with this objective, he recalled that J. Scheeler had always, for the Professional Practice Commission he directed, sought local sponsors who had been associated with Commission meetings as a means of covering, at least partially, the costs of organising such a meeting. Thus, D. Hackl recommended to all those who consider that a Bureau or Council meeting could be beneficial for the interests of local architects and their Section, to start looking for sponsors at once to help cover the costs of such a meeting in accordance with the schedule proposed by the Secretary General. In the opinion of D. Hackl, this would make it possible for UIA officers to hold their meetings without the constraint of fixing them in relation to national events the dates of which may not correspond to the schedule evoked by the Secretary General J. Farrando.

When G. Siew had questioned Council to know if an invitation to the Bureau or Council was foreseen or foreseeable in one of the countries represented on the Council, J.F. Quelderie asked the Secretary General if he wanted to maintain the principle of a meeting of Directors of UIA working bodies on the occasion of Council meetings.

Considering the system introduced by his predecessor J.C. Riguet to be most interesting since it creates a direct relationship between the Directors of the working bodies and the Council, J. Farrando replied positively. Nevertheless, in the light of the new rules that plan for two meetings of Council per year, he said that the meeting of the Directors of working bodies would undoubtedly have to be limited to one meeting per year.

After P. Emmett had spoken, inviting Council to hold one of its meetings in South Africa, in 2007, the following resolution was adopted:

**Resolution N° 7**

**Council took note of the invitation presented by Mrs P. Emmett, President of the South African Institute of Architects, for a Council meeting in South Africa, in 2007. Council expressed its thanks and accepted this invitation.**

**POINT 5 ON THE AGENDA**

**5. RESULTS OF ISTANBUL 2005 CONGRESS**

S. Ozkan thanked the UIA for having accepted that the Istanbul Congress be run on two levels, that is to say, on one hand for the registered delegates, participating fully in the Congress sessions, and on the other, for the citizens who had the opportunity of celebrating architecture through the very numerous architectural exhibitions and events in the city.

S. Ozkan said that the organisers had been very sensitive to the congratulations and various expressions of appreciation shown by the participants with regard to the organisation of this grand Forum of architecture. Concerning the results of the intellectual aspect, S. Ozkan said that a certain time for analysis would be necessary before any diffusion of the conclusions of the Congress.

On behalf of the Congress organisation committee, the Chamber of Architects of Turkey and personally, S. Onat thanked all those who had expressed their satisfaction both throughout and at the conclusion of the Istanbul Congress. He pointed out that all those who had been involved, from near or far, in this fantastic « adventure » were happy to have contributed to its success, and to have received so many expressions of satisfaction.

S. Onat noted also that the fact of having opened the Congress «to the city» had made it possible to host a large number of exhibitions (102 from all parts of the world), in addition to the official exhibitions. He pointed out that they had been greatly appreciated by the people of Istanbul who had, thus, been able to benefit from this opportunity to have a better understanding of architecture. This idea, a first off, had provided the occasion to promote architecture vis-à-vis the people of the host-city of a UIA Congress.

S. Onat thanked all the participants, architects, students, accompanying persons and political officials for having taken the time to be present in Istanbul for this great celebration of architecture.

S. Onat then provided some figures concerning the participation of the 5 565 Congress participants:

- Number of paying participants: 4 560
- Number of non-paying participants: 1 005 corresponding to the UIA Council, Past Presidents, UIA staff, international press (172) and local press (188), Directors of UIA working bodies, VIPs of the Turkish Government and Municipalities as well as international organisations, 85 free invitations as according to the contract, 350 free invitations to Congress sponsors, etc....

Following this presentation, K. Iwamura asked what the total cost of this whole operation had been. S. Onat stated that the total budget had been 9,5 million USA dollars.

D. Hackl referred to the fact that the Municipality of Istanbul had contributed a substantial subvention (over 2 million dollars) to the Congress budget and that the Turkish Chamber of Architects had also contributed the sum of one million dollars. He said **that a detailed financial report must be drawn up by S. Onat and the Turkish Chamber of Architects for presentation to the UIA Council, at its 104<sup>th</sup> session (end 2005/beginning 2006)**. This document could later be sent to the Japan Institute of Architects for information.

Furthermore, D. Hackl informed the Council of the offer made by S. Onat to assist the Italian architects with the organisation of the UIA Torino 2008 Congress. He thanked him very warmly for this generous offer.

S. Ozkan mentioned that the organisers had been very lucky in that:

- the Mayor of Istanbul, Kadir Topbas, was an architect and that he had contributed in an exceptional manner (availability of the city busses to transport Congress participants; free advertising boards; coverage of the rental charges for meeting rooms, etc...)
- the Technical University of Istanbul had made premises available for the Congress organisers (free of charge, in exchange for the renovations of these premises) for the duration of the Congress preparations.

## POINT 6 ON THE AGENDA

### **6. MISCELLANEOUS QUESTIONS**

#### **6.1 Transfer of UIA headquarters**

J. F. Quelderie intervened as a follow-up to the request made by the President of the UIA French Section, François Pellegrin, during the Istanbul Assembly, concerning the transfer of the UIA headquarters. He mentioned that due to the financial problems encountered by the UIA General Secretariat at rue Raynouard, Paris, there had been question of transferring the Union's headquarters to the *Cité de l'architecture* (Palais de Chaillot in Paris). Given that the Palais de Chaillot could host only one section of the UIA as there is no possibility of accommodating the whole of the General Secretariat there, the President of the National Council of the French Order of Architects, Jean-François Susini, had proposed making offices available, free of charge, in their premises located on the 47<sup>th</sup> floor of the Tour Montparnasse in Paris.

J.F. Quelderie added that, for reasons of prestige, but also for administrative reasons, Presidents J.F. Susini and F. Pellegrin require that the official address of the UIA headquarters be 33, avenue du Maine in Paris, that is to say, the premises of the National Council of the French Order of Architects.

D. Hackl provided some information for the newly elected members of Bureau and Council: the Auguste Perret Association had most generously, for over 25 years, made available to the UIA, the premises situated in a building in Paris designed by the French architect, Auguste Perret.

This building is in the course of renovation (2 floors have already been renovated, but 7 floors have yet to be renovated + 3 basement levels). The cost of this work cannot be borne by the Auguste Perret Association, which has no financial revenue, and the same problem faces the UIA. In addition, the UIA is not the owner and has no guarantee that the offices will remain available when the building had been fully renovated. D. Hackl drew Council's attention to how lucky the UIA is to be accommodated in this magnificent building; however, he stressed that the UIA cannot take the risk of deciding to remain rue Raynouard.

After J. Lerner had evoked the possibility of transferring the UIA headquarters to *Cité de l'architecture*, F. Troupillon explained that in this building, now in the course of renovation, exhibition and conference spaces had been privileged at the expense of office space. The UIA will have the possibility of using the exhibition and conference spaces (depending on the schedule of availability), but with regard to office space, the UIA had the option of only a very limited area (60 m<sup>2</sup> approx.), which would have to be shared with two other bodies (Docomomo and Observatoire de la Chine).

While thanking the French Order of Architects for its generous offer, J. Lerner invited Council to accept the transfer of the UIA services to the Tour Maine Montparnasse and to thank the Presidents J.F. Susini and F. Pellegrin for this gesture vis-à-vis the UIA.

E. Siola approved this recommendation and associated all her Region with these thanks.

S. Ozkan intervened to recommend that President G. Siew take all possible steps to enable the UIA to acquire its own premises. He said that this should be an objective on the more or less long term but that sooner or later the UIA must achieve this acquisition in order to enjoy complete independence.

To conclude the discussion, G. Siew recalled that:

- the UIA will have limited office space in the Cité de l'architecture in Paris, and have the possibility of using the conference halls and exhibition spaces in this building.
- the French order of Architects is making available office space to the UIA in its premises on the 47<sup>th</sup> floor of the Tour Maine Montparnasse, as well as the utilisation of meeting rooms. The UIA will pay the French Order a fixed sum (identical to that paid today to the Association A. Perret) to cover management/maintenance costs for the space occupied by its offices.

G. Siew added that this move to the Tour Montparnasse should take place in February/March 2006, when the area bought recently by the Order of Architects has been furnished and decorated. He then read aloud the motion presented by the French Order of Architects and put it to vote.

**Resolution N° 8 (adopted unanimously except for one vote against**  
**Knowing that the National Council of the French Order of Architects proposes accommodating the UIA General Secretariat in its new premises on the 47<sup>th</sup> floor of the Tour Maine-Montparnasse in Paris (France), and that a branch of the UIA will also be accommodated at the *Cité de l'architecture* in the Palais de Chaillot in Paris,**  
**the UIA Council, meeting on 10 July 2005, in Istanbul, decided to transfer the headquarters of the UIA General Secretariat to the following address:**  
**Tour Maine-Montparnasse – 33 avenue du Maine – 75015 PARIS (France).**

**Resolution N° 8 (cont.)**

**The Council expressed its gratitude to Presidents J.F. Susini (National Council of the French Order of Architects) and F. Pellegrin (International Council of the French Order of Architects), but also to all the French architects for having taken into consideration the problem of premises for the headquarters of the UIA General Secretariat, and for having offered the Union a solution adapted to its needs.**

**Besides, Council thanked F. de Mazières, President of the City of architecture and heritage for accommodating a branch of the UIA in its premises in the Palais de Chaillot in Paris and for giving the UIA use of the conference rooms and exhibition spaces depending on their availability.**

**Closing session**

After thanking all the participants and wishing them pleasant holidays, G. Siew declared the 103<sup>rd</sup> session of UIA Council closed.